

## **PUTTING READERS FIRST**

Frontline is an online course in the theory and practice of reader-centred work in the public lending library. It is designed to challenge library staff to rethink their jobs and change the

way that they work by putting readers first, rather than books. Melbourne Library Service has just completed their three-year Frontline training program. Shirley Bateman reports.

"Frontline has opened up a whole new realm of understanding of how our borrowers operate and what strategies we can employ to give them (and therefore us!) much greater value." — Frontline trainee

Frontline was designed

by Opening the Book, an independent company in the UK, and grew out of their experience of delivering extensive programs of face-to-face training in reader development for library staff.

Frontline has been used in the UK since 2005. During that time, 86% of English public library services have used the course, as have public libraries in Wales, Northern Ireland and the Republic of Ireland. Currently just over

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Read, Inspire, Inform and Enjoy – Central West Libraries email template

"The emails have proven to be a simple and cost effective way of generating word of mouth about CWL services, activities and events. It's an opportunity for our staff to be advocates for the library to family and friends and allows Council staff the opportunity to respond immediately.

They serve several strategic purposes by showing what we do, highlighting special events, showcasing regular activities that would not normally attract media attention and featuring our collections, resources and professional staff."

– Jan Richards, Manager, Central West Libraries

CWL library professionals take it in turns to write the emails, preparing them in an appealing style, including images where possible and keeping the emails short. Originally the emails used "This Week At Your Library" in the subject line, but now this space is an opportunity to tease the reader and grab attention. Every email includes CWL branding and email signatures. An email template with the slogan "read, inspire, inform and enjoy" has been designed specifically for this project. The weekly emails are planned with a schedule of topics allocated to staff and discussions of upcoming topics at weekly meetings. Staff have also learnt to display and be creative with emails, about preparing and delay-sending and how to participate in radio interviews.

Manager Central West Libraries Jan Richards, said she was pleased with how well the emails had been received and the project's effectiveness in promoting the library's services and getting it into the minds of the community.

## Jasmine Vidler

Reading and Writing Coordinator, Central West Libraries jvidler@orange.nsw.gov.au

9,000 people have taken – or are taking - the course. A *Frontline* certificate is now an industry standard within UK libraries.

Melbourne Library Service piloted the Frontline training program in Australia, with a three-year contract that began

in September 2008. Around two thirds of the Melbourne Library Service team completed the program, with trainees commenting Frontline reminded them why they decided to work in libraries in the first place.

The biggest challenge

for trainees was finding the time to complete the course. Each module contains a lot of information, the learning is substantial and the practical tasks take time – but when staff did find the time, they were always richly rewarded.

There has also been a big improvement in the way our library spaces look since we undertook *Frontline*. We are much more aware of the need to offer people opportunities to broaden their reading choices and cater more comprehensively to our browsers and five-minute borrowers. For example, we have now installed 'quick choice' stands in prominent areas of the library and we have a strong emphasis on face-out display. Now, many of our library users say they love visiting us because they find it easy to choose great books to read.

One of the main aims of libraries is to get books off the shelves and into people's homes. In the 2010-11 financial year, we recorded over 1.3 million loans (excluding e-loans). This is the highest we have recorded since our establishment in 2007. This figure is all the more remarkable when it is taken into account that our collection is very small in comparison with other libraries — less than 160,000 very hard working items. Our Library Services Coordinator, Barry McGuren, attributes some of this success to the *Frontline* program.

In libraries across Australia, we are moving away from transaction-based interactions. With the increased take-up of RFID technologies, library staff are now free from many of the mundane tasks that burdened them previously. It's a huge change and some staff, understandably, feel more than a little lost.

At Melbourne Library Service, we see *Frontline* as a way of equipping staff with new ways of working in the self-service environment, creating new ways to interact with readers, to create attractive, eye-catching book promotions, to reconnect with their passion for books. Our staff have a new-found confidence.

Following the successful pilot of *Frontline* at Melbourne Library Service, a three-year roll out of the program is underway across the state of Victoria. The Public Libraries Victoria Network and the State Library of Victoria have made the course available to all public libraries in the state at an affordable cost.

## Shirley Bateman

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For more information about Frontline, visit: www.openingthebook.com

To view the video, Frontline at Melbourne Library Service, go to: www.youtube.com/watch?v=NF0GgDTGzEw